

# **Pipeline to Paris: Exploring pathways of the global oil industry in the energy transition**

Krista Halttunen

2 July 2021

# Oil industry is increasingly feeling the heat from climate change

## The Guardian

### Court orders Royal Dutch Shell to cut carbon emissions by 45% by 2030

Oil giant told plans should be brought into line with Paris climate agreement



Image source: Piroshka van de Wouw/Reuters

## FT

### ExxonMobil shareholders hand board seats to activist nominees

Historic vote reflecting climate concerns comes on bruising day for international oil companies



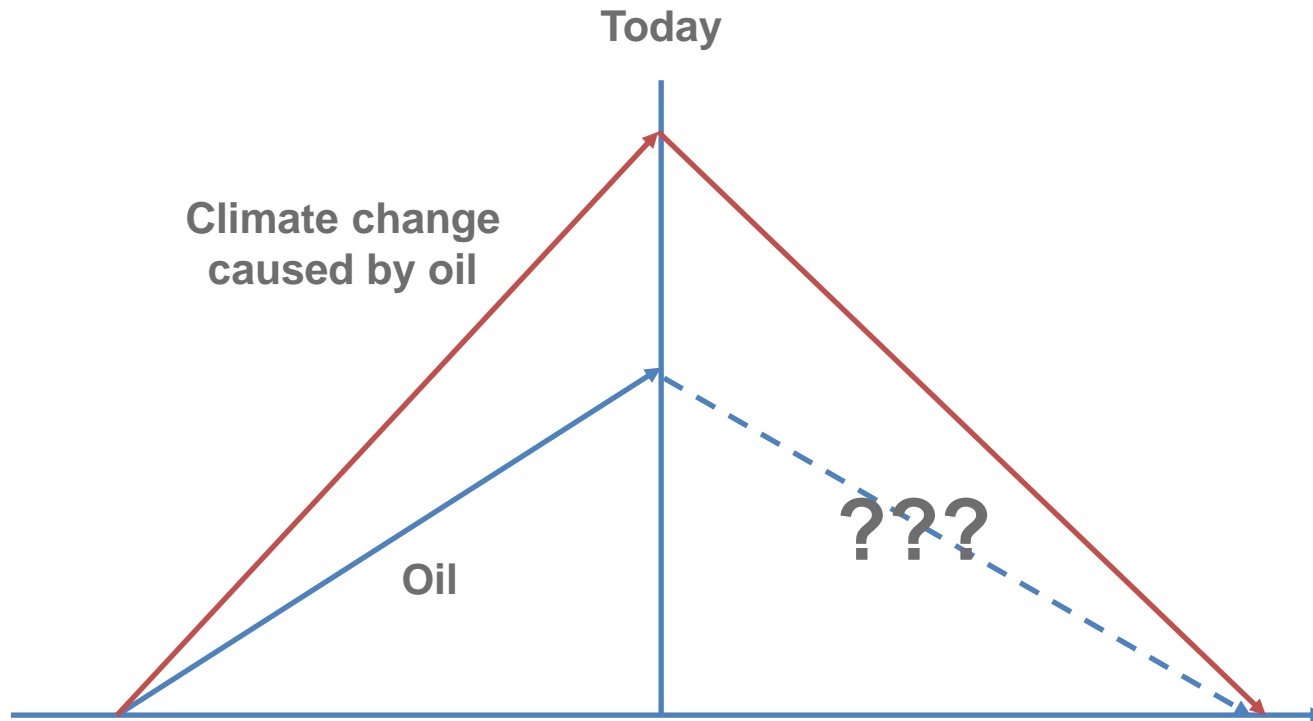
Image source: Reuters

# Agenda

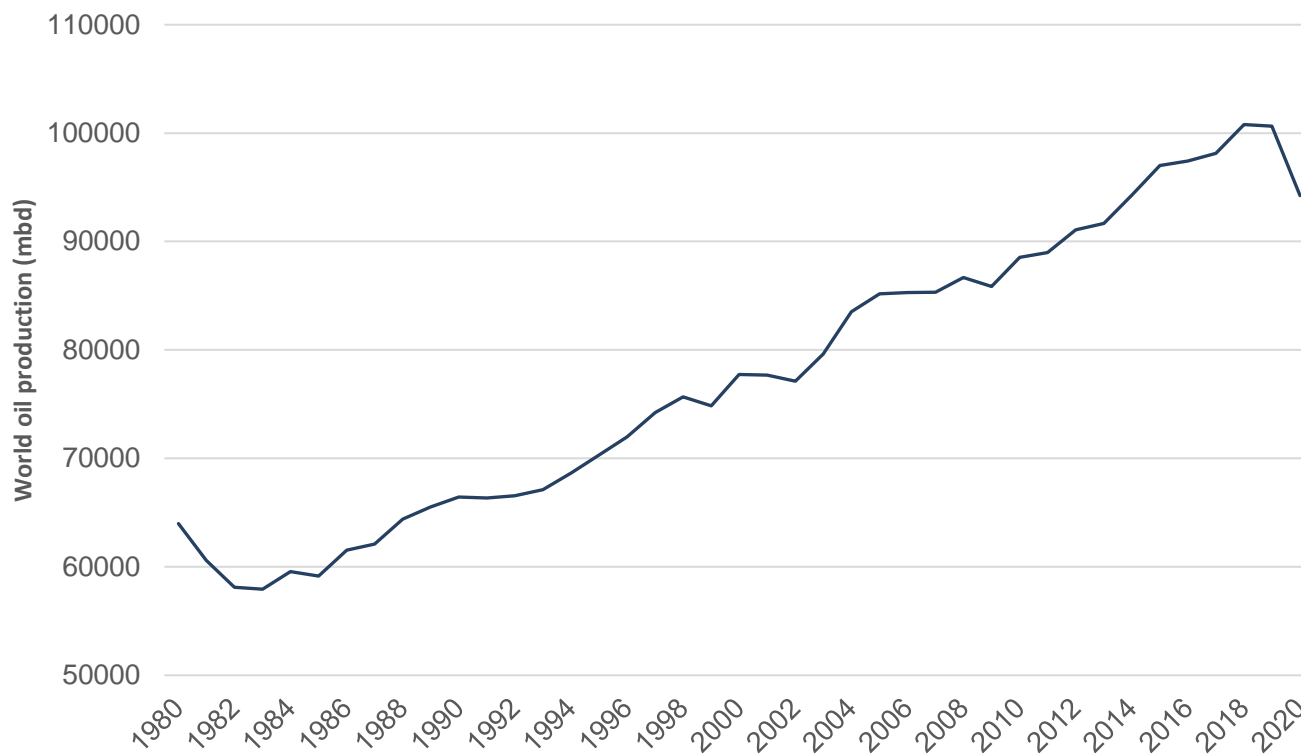
- 1 Introduction: The changing world of oil**
- 2 Background: Are mainstream oil models fit for today's world?**
- 3 Methods: New modelling to explore the future of the upstream oil market**
- 4 Results: International oil companies can lose a lot from climate mitigation**
- 5 Conclusion: Uncertain future presents real risks to industry and investors**

# **1. Introduction: The changing world of oil**

# My PhD project: if we manage to mitigate climate change, what happens to the oil industry?



# The importance of oil in modern society has led to continued growth in the long run



Data source: U.S. Energy Information Administration

# Today, the outlook for oil looks less certain



Could the coronavirus crisis be the beginning of the end for the oil industry?

FT

BP warns of oil demand peak by early 2020s




Beyond projects already committed as of 2021, there are no new oil and gas fields approved for development in our pathway

Opinion **The FT View** [+ Add to myFT](#)

## Big Oil faces up to a future beyond petroleum

The pandemic is set to accelerate the shift away from fossil fuels

THE EDITORIAL BOARD [+ Add to myFT](#)



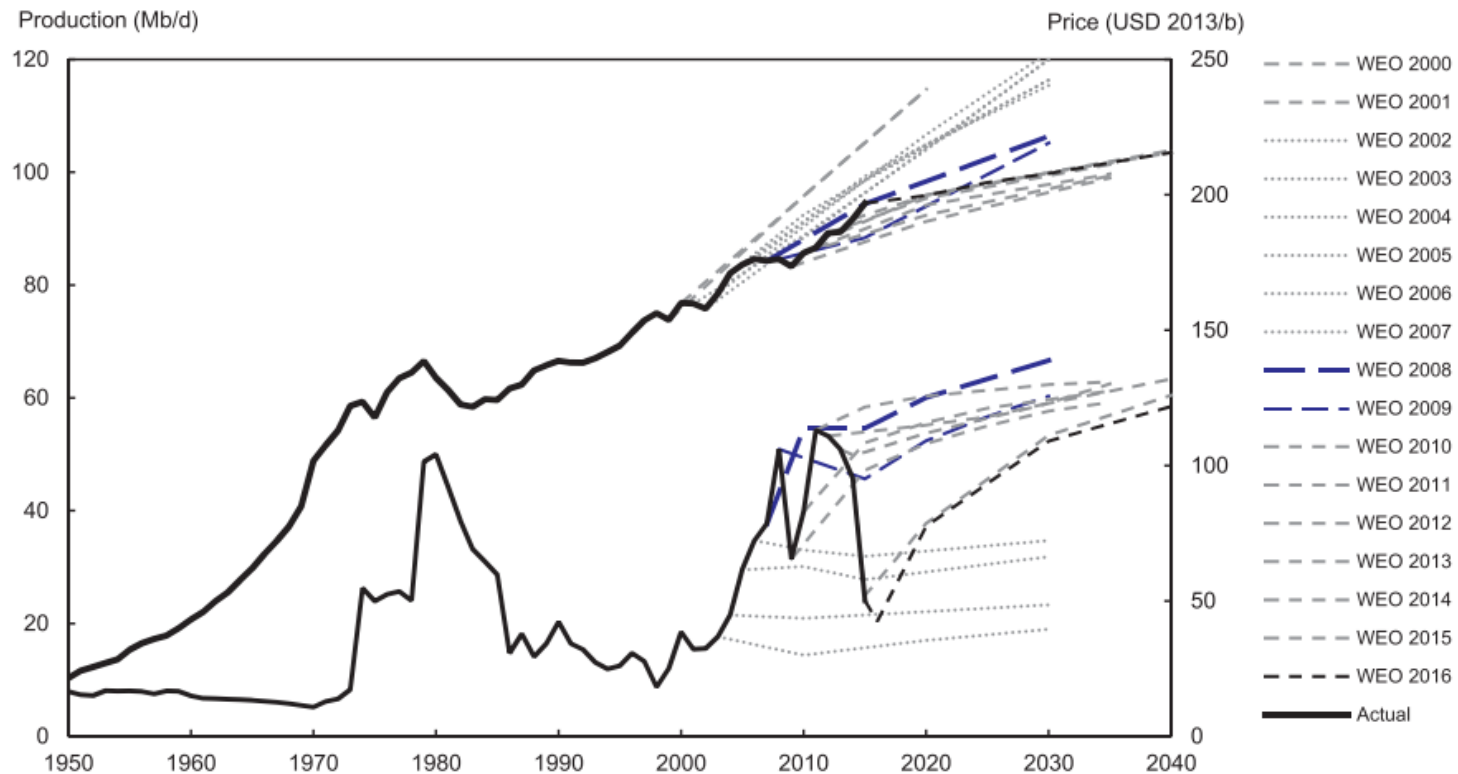
© BPI/AFP/Getty

The editorial board JUNE 15 2020 73

## **2. Background: Are mainstream oil models fit for today's world?**



# Widely used approaches to modelling the future of the oil market are not always reliable



Source: Wachtmeister, Henke & Höök (2018)

# Limited data availability can be a barrier to open research of the oil industry



### **3. Methods: New modelling to explore the future of the upstream oil market**

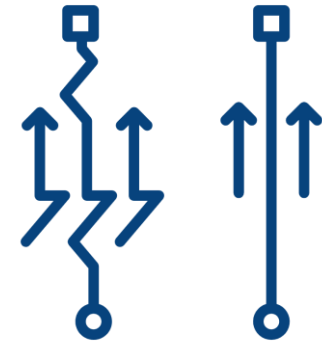
# The aim of my modelling is to fill gaps in the oil market literature



Explore company pathways that are possible under different oil demand scenarios



Understand potential effects of decision-making under uncertainty

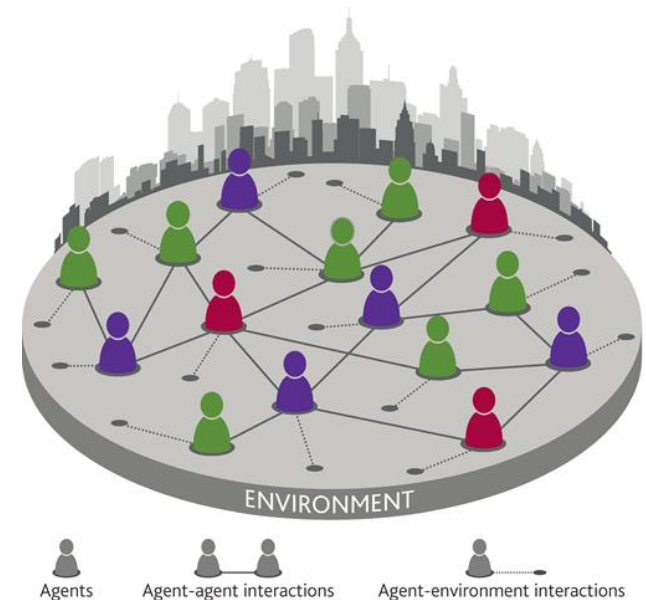


Model the upstream oil market in a way that is both relatively simple and informative

# Agent-based modelling can complement more established modelling methods

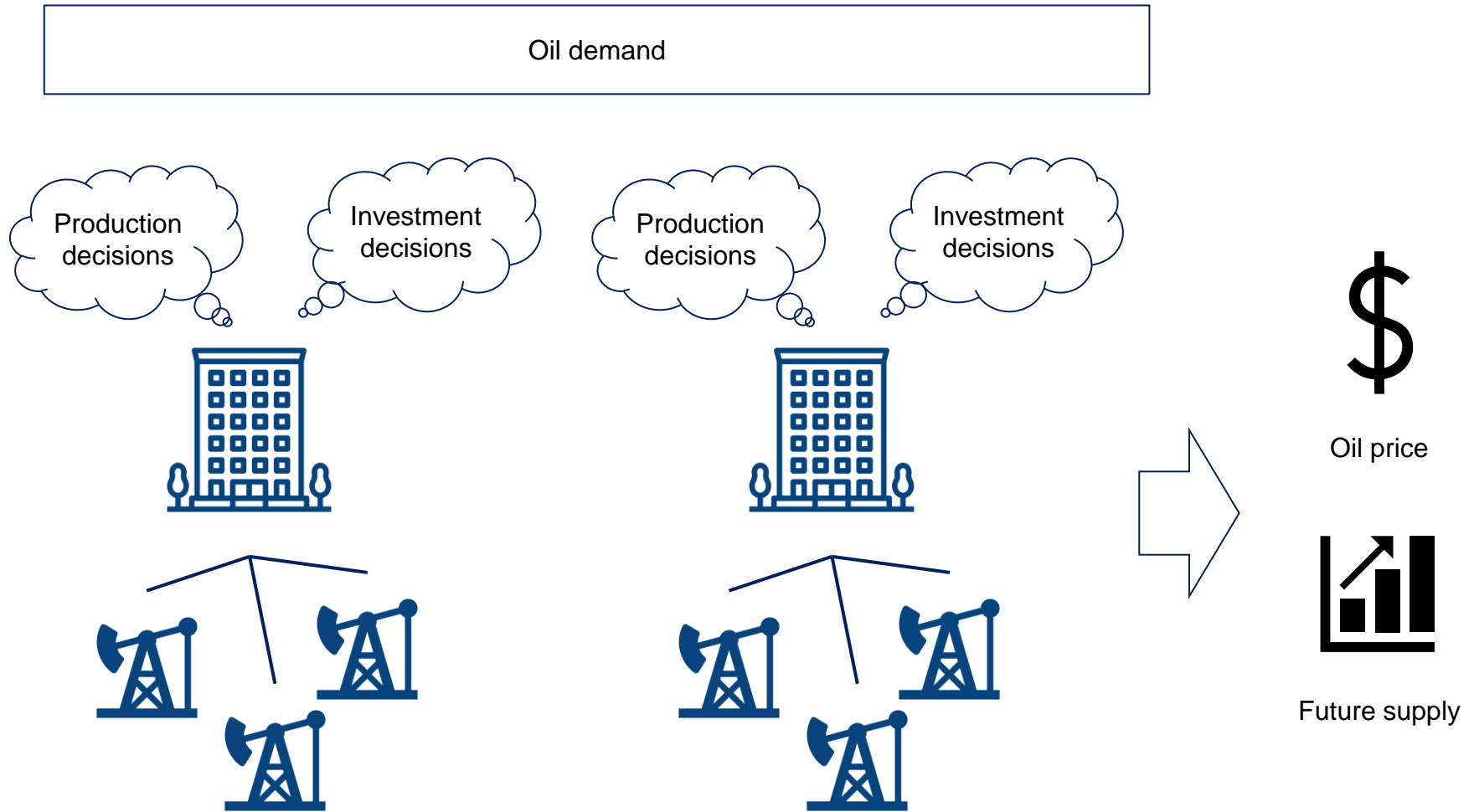
Agent-based modelling means

- Agents making decisions
- Interactions in complex systems
- Emergence of macro-scale patterns from micro-scale actions

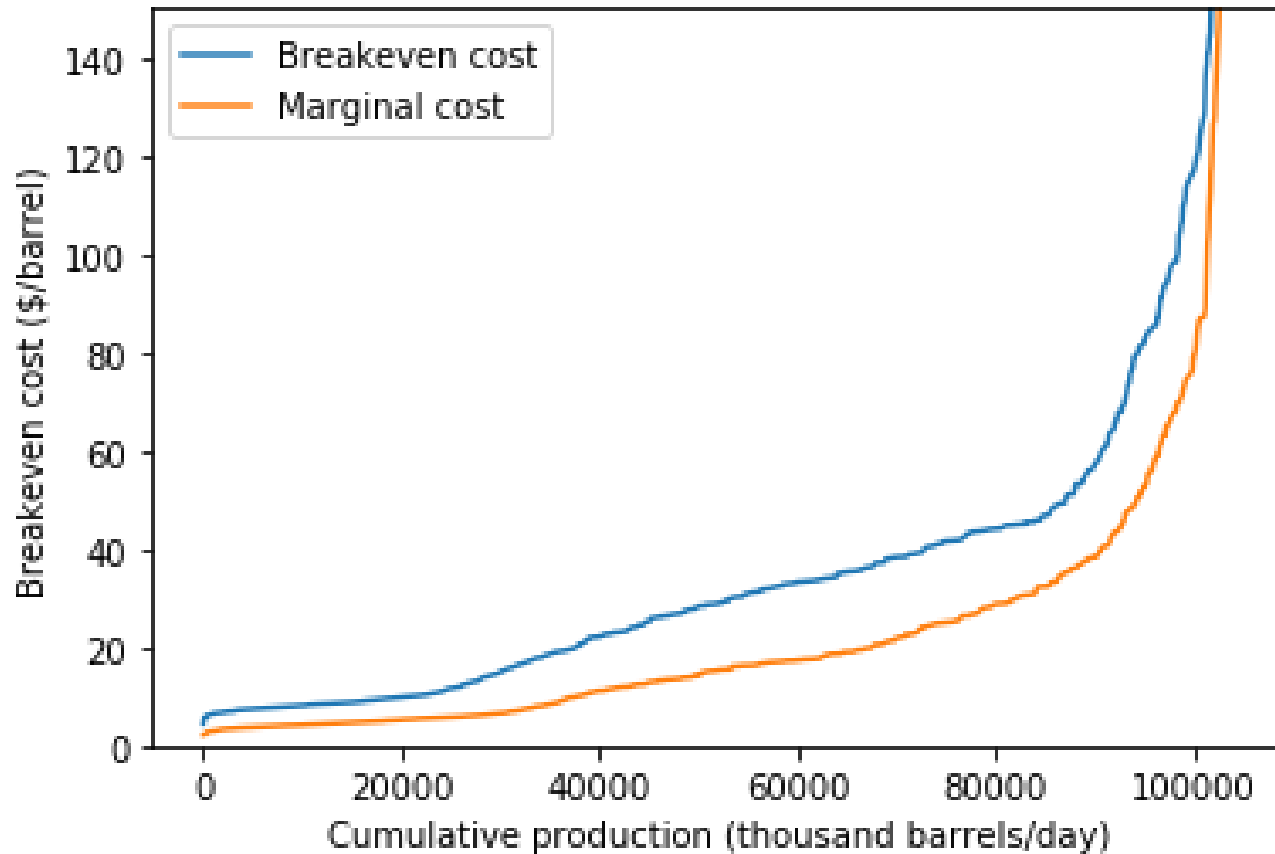


*Image source: SIMTWIST Project*

# My model of the oil market outputs oil price and supply based on demand and decisions made by companies



# Data set on oil supply is collated bottom-up from publicly available sources

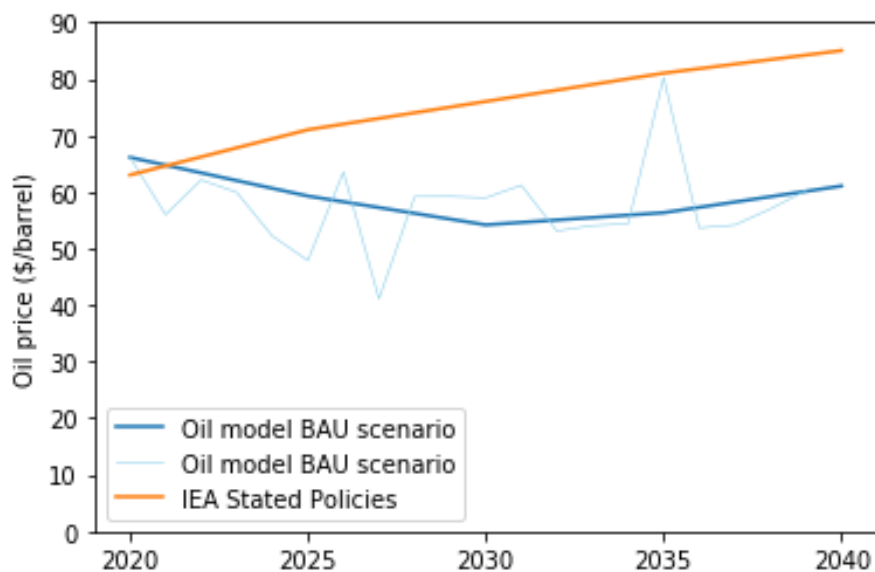


**4. Results: International oil companies can lose a lot from climate mitigation**



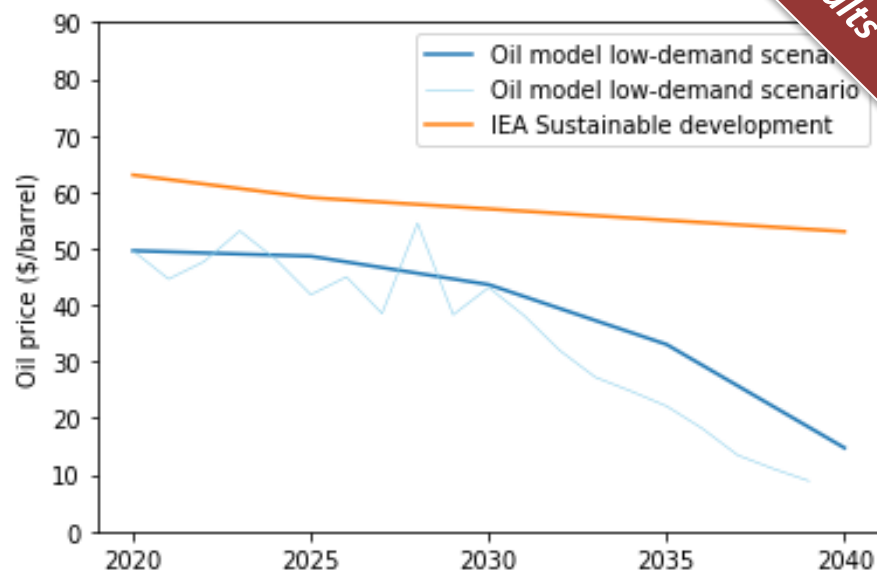
# Model price output is comparable to IEA predictions, although clear differences remain

## Business-as-usual scenarios



Data source: IEA (2020)

## Low oil demand scenarios

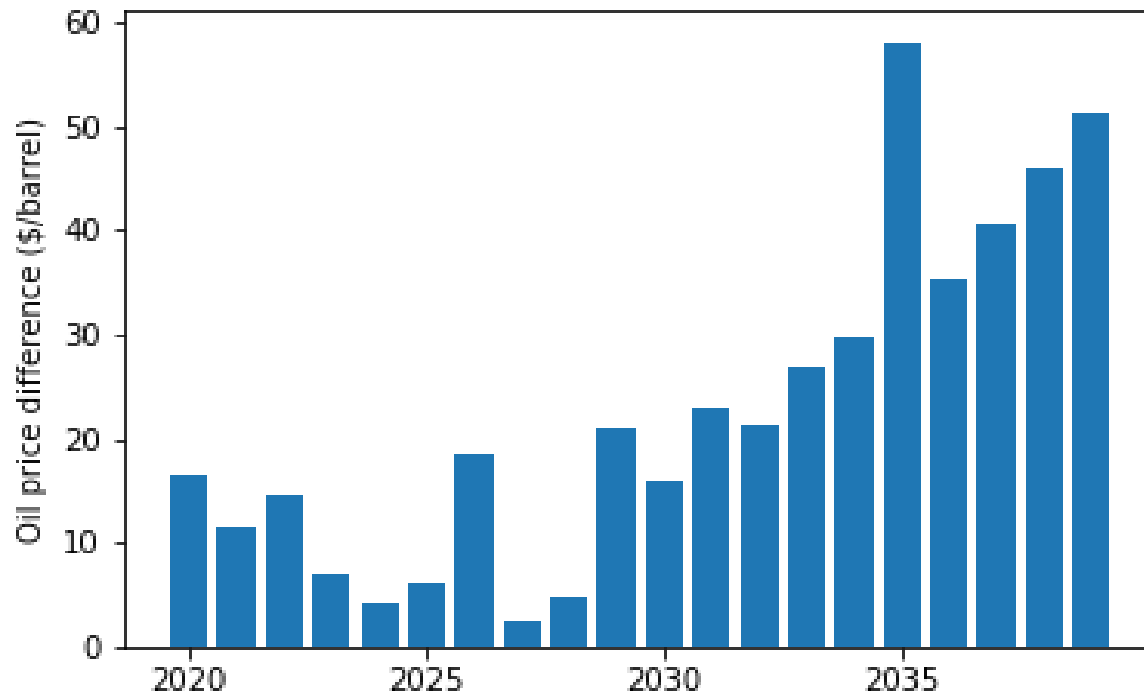


Preliminary results

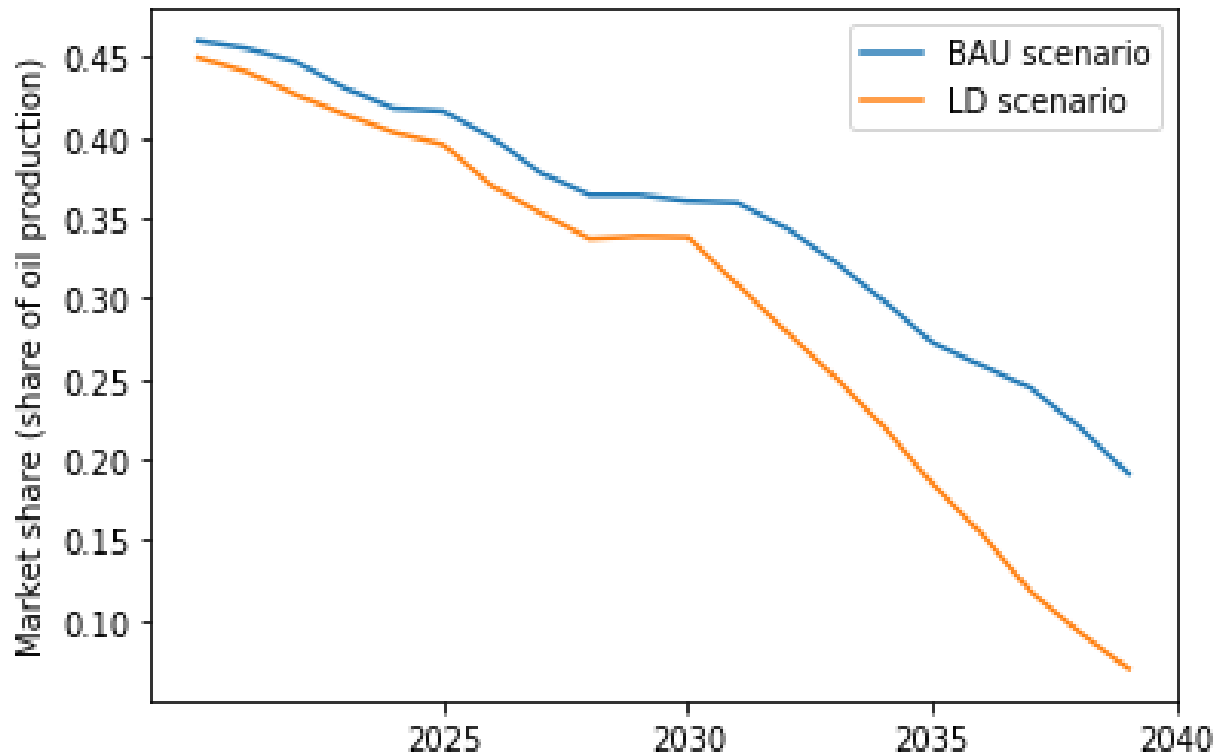
# Low-demand scenario leads to lower oil prices than business as usual; difference grows over time

*Preliminary results*

**Absolute annual difference in oil price  
between BAU and LD scenarios**



# Market share of international oil co's is halved in low-demand scenario compared to business-as-usual



*Preliminary results*

# Implication: although the future is uncertain, investors in the oil industry face real risks



Image source: William Potter/shutterstock.com

**5. Conclusion: Uncertain future presents real risks to industry and investors**

# New approaches and perspectives to oil industry research have a lot to offer in the changing world

1

The future of oil is crucial to the future of climate – and increasingly uncertain.

2

New, exploratory modelling approaches can offer new insights into the possible future pathways of the upstream oil industry.

3

International oil companies and their investors face a lot of risk from the energy transition, and might want to prepare sooner rather than later.

**Thank you!**

[kmh111@ic.ac.uk](mailto:kmh111@ic.ac.uk)  
@kristahalt

# References

- Ballantine Jr, J.W. & AlMehdar, M. (2021) *The Oil Supply Curve is Not Smooth with Agent Heterogeneity: Modelling Investment and Oil Production Decisions*. In: *First IAAE Online Conference*. 2021.
- Bradshaw, M., Van de Graaf, T. & Connolly, R. (2019) *Preparing for the new oil order? Saudi Arabia and Russia*. *Energy Strategy Reviews*. 26, 100374. Available from: doi:10.1016/j.esr.2019.100374.
- Bruckner, T., I.A. Bashmakov, Y. Mulugetta, H. Chum, et al. (2014) *Energy Systems*. In: O. Edenhofer, R. Pichs-Madruga, Y. Sokona, E. Farahani, et al. (eds.). *Climate Change 2014: Mitigation of Climate Change. Contribution of Working Group III to the Fifth Assessment Report of the Intergovernmental Panel on Climate Change*. Cambridge, United Kingdom and New York, NY, USA, Cambridge University Press.
- Chapman, B. (2020) *Could the coronavirus crisis be the beginning of the end for the oil industry?* *The Independent*. 21 April.
- Dale, S. & Fattouh, B. (2018) *Peak oil demand and long-run oil prices*. Available from: <https://www.oxfordenergy.org/publications/peak-oil-demand-long-run-oil-prices/>
- Financial Times Editorial Board (2020) *Big Oil faces up to a future beyond petroleum*. *Financial Times*. 15 June.
- Halttunen, K., Slade, R. & Staffell, I (under review). *Low-demand future of the oil industry*.
- Halttunen, K., Slade, R. & Staffell, I (2021). *The Future of the Oil Industry in a "Well Below 2 Degree" World: A Company-Level Agent-Based Simulation*. In *The First IAAE Online Conference*, June 7-9.
- International Energy Agency (2021) *Net Zero by 2050: A Roadmap for the Global Energy Sector*.
- McGlade, C.E. (2013) *Uncertainties in the outlook for oil and gas*. [Online]. University College London (UCL). Available from: [https://discovery.ucl.ac.uk/id/eprint/1418473/2/131106\\_Christophe\\_McGlade\\_PhD\\_Thesis.pdf](https://discovery.ucl.ac.uk/id/eprint/1418473/2/131106_Christophe_McGlade_PhD_Thesis.pdf) [Accessed: 9 December 2019].
- Peters, G.P., Andrew, R.M., Canadell, J.G., Friedlingstein, P., et al. (2019) *Carbon dioxide emissions continue to grow amidst slowly emerging climate policies*. *Nature Climate Change*. Available from: doi:10.1038/s41558-019-0659-6.
- Radovic, D., Kruitwagen, L. & Schroeder De Witt, C. (2020) *Revealing the Oil Majors' Adaptive Capacity to the Energy Transition with Deep Multi-Agent Reinforcement Learning*. In: *Tackling Climate Change with Machine Learning workshop at NeurIPS 2020*. [Online]. 2020. Available from: <https://www.climatechange.ai/papers/neurips2020/27/paper.pdf> [Accessed: 12 April 2021].
- Raval, A., Sheppard, D. & Khalaf, R. (2020) *BP warns of oil demand peak by early 2020s*. *Financial Times*. 14 September. Available from: <https://www.ft.com/content/7a6d5cb2-0e7e-4ea5-8662-5ac75c4c0694> [Accessed: 12 November 2020].
- Wachtmeister, H., Henke, P. & Höök, M. (2018) *Oil projections in retrospect: Revisions, accuracy and current uncertainty*. *Applied Energy*. [Online] 220, 138–153. Available from: doi:10.1016/j.apenergy.2018.03.013 [Accessed: 6 December 2019].